J.D. POWER

Press Release

Overall Sales Satisfaction Has Improved across the Board, J.D. Power Finds

<u>Volkswagen Ranks Highest for a Second Consecutive Year and Lexus Ranks Highest for a 12th Consecutive Year in Their Respective Segments</u>

TOKYO: 23 Aug. 2018 — Customer satisfaction has improved overall, specifically with salespersons in the mass market segment and delivery in the luxury segment, according to the J.D. Power 2018 Japan Sales Satisfaction Index (SSI) Study,SM released today.

On average, overall sales satisfaction has improved by 6 points from 2017 to 671 (on a 1,000-point scale) in 2018. By segment, satisfaction with mass market brands averages 668 points in 2018, up 6 points from 2017, while satisfaction with luxury brands averages 717, up 7 points.

"It has always been important to hire charismatic salespersons and follow the sale through to the end and based on this years' results, customers are putting more of the weight of their satisfaction on their experience with the salesperson," said **Koichi Urayama**, **Director of the Automotive Division at J.D. Power**. "Not only do salespersons need to be personable, but they also need to have adequate knowledge of the vehicle and pay attention to the customer's needs and continue that through the entire purchase experience past delivery to deliver a satisfying customer experience."

Following are some of the key findings of the study:

- Salesperson personality boosts satisfaction: In the mass market segment, customer satisfaction has improved in the salesperson factor by a significant 10 points to 712 (714 for the industry average). This improvement is caused by higher satisfaction with the salesperson's attitudes and responses, including courtesy/ friendliness (0.12 points up from 2017) and responsiveness (0.11 points up from 2017).
- Fuel economy falls in importance: Only 31% of customers cite good gas mileage (fuel economy) as the key reason for purchasing a new vehicle—which was the most frequently cited reason in 2014— decreasing 11 percentage points from 2014.
- **Financing/ Leasing and utilization of loans increases:** The percentage of customers who purchased outright has decreased by 7 percentage points from 2014 to 62% this year, while the number of customers who use financing/ leasing through their dealer or outside source has increased by 7 percentage points from 2014 to 38%. Customers who use residual value financing rose by 19 percentage points from 2014 to 62% in 2018.

Study Rankings

Mass Market

Among the 10 mass market brands included in the study, **Volkswagen** ranks highest for the second consecutive year, with a score of 715. Volkswagen performs particularly well in all four factors. Volkswagen is followed by **Toyota** (682), **Nissan** (675) and **Mazda** (672).

Luxury

Among the five luxury brands included in the study, **Lexus** ranks highest for the 12th consecutive year, with a score of 756. Lexus performs particularly well in all four factors. Lexus is followed by **Audi** (715), **Volvo** (712) and **Mercedes-Benz** (707).

The 2018 Japan Sales Satisfaction Index (SSI) Study, now in its 17th year, measures customer satisfaction with the sales process at automotive dealerships based on four factors that are comprised of 20 attributes (in order of importance): salesperson (34%); working out the deal (26%); facility (21%); and delivery (20%). The study measures customer satisfaction with the dealer where they purchased their new passenger vehicle between April 2017 and March 2018. The study is based on responses from 7,220 domestic and import vehicle owners after two to 12 months of ownership. The online survey was fielded in May and June 2018.

J.D. Power is a global leader in consumer insights, advisory services and data and analytics. Those capabilities enable J.D. Power to help its clients drive customer satisfaction, growth and profitability. Established in 1968, J.D. Power is headquartered in Costa Mesa, California, and has offices in Tokyo, Shanghai, Beijing, Tokyo, Singapore and Bangkok serving the Asia Pacific region. J.D. Power is a portfolio company of XIO Group, a global alternative investments firm headquartered in London, and is led by its four founders: Athene Li, Joseph Pacini, Murphy Qiao and Carsten Geyer. For more information, please visit http://japan.jdpower.com

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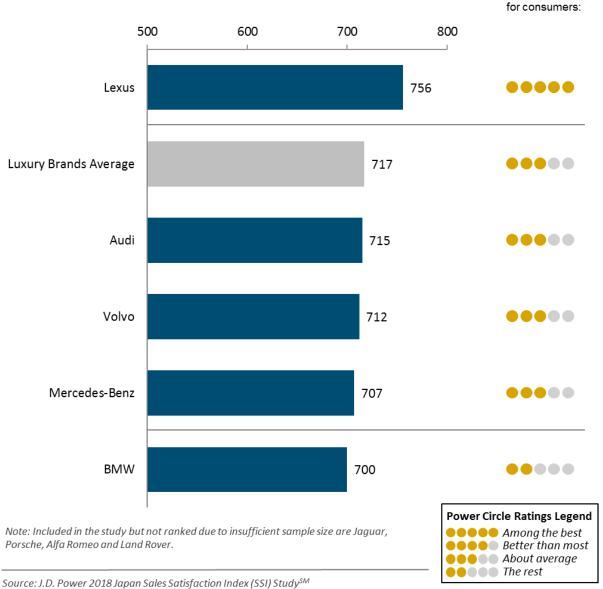
NOTE: Two charts follow.

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Sales Satisfaction Index Ranking Luxury Brands

(Based on a 1,000-point scale)

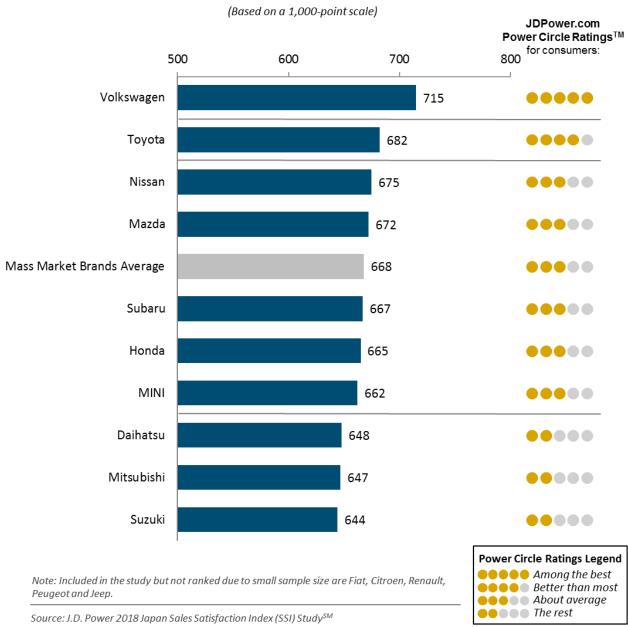
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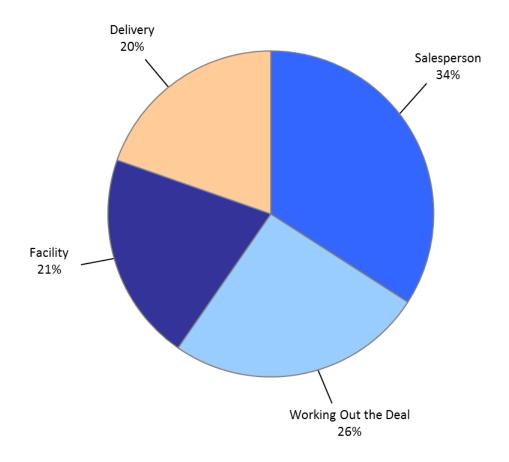
Sales Satisfaction Index Ranking Mass Market Brands



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Factors Contributing to Overall Satisfaction



Note: Percentages may not total 100 due to rounding.

Source: J.D. Power 2018 Japan Sales Satisfaction Index (SSI) StudySM

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